

THIS PRESENTATION IS FOR INFORMATION ONLY

# UNITED STATES AIR FORCE RESERVE

INTEGRITY . SERVICE . EXCELLENCE



**Lt Gen John Healy**  
**AFRC Commander**  
**Chief of Air Force Reserve**

# OVERVIEW

Leadership

Mission and Vision

History

SecDef Lines of Effort

SecAF Priorities

CSAF Focus Areas

CAFR Strategic Priorities

Reserve Balance

Manpower and Installations

AF Reserve Contributions

AF Reserve Strengths



AIR FORCE RESERVE





**Lt Gen John P. Healy**  
Chief of Air Force Reserve  
Commander, Air Force Reserve Command

# LEADERSHIP

## **Chief of Air Force Reserve**

Component chief and principal advisor to the Secretary and Chief of Staff of the Air Force on Air Force Reserve matters

## **Commander, Air Force Reserve Command**

Responsible for organizing, training, and equipping all AFR units as a Title 10 U.S.C. Major Command (MAJCOM) commander



**CMSgt Israel Nuñez**  
Senior Enlisted Advisor to the  
Chief of Air Force Reserve  
Command Chief,  
Air Force Reserve Command

# LEADERSHIP

**Senior Enlisted Advisor to the  
Chief of Air Force Reserve**

**Commander Chief, Air Force Reserve Command**

Highest-level enlisted leader in the Air Force Reserve and principal advisor to the commander on all matters concerning the health, morale, and welfare of more than 56,000 reserve and active enlisted members



# ORGANIZATIONAL LEADERSHIP



**Lt Gen John P. Healy**  
Chief of Air Force Reserve  
Commander, Air Force Reserve Command



**Maj Gen Matthew J. Burger**  
Deputy to the  
Chief of Air Force Reserve



**CMSgt Israel Nuñez**  
Senior Enlisted Advisor to the  
Chief of Air Force Reserve  
Command Chief,  
Air Force Reserve Command



**Maj Gen Jeffrey T. Pennington**  
Deputy Commander,  
Air Force Reserve Command



The image features six F-35 fighter jets flying in a loose formation over a vast expanse of white, fluffy clouds. The jets are dark grey and are positioned at various heights and angles, creating a sense of depth and movement. The background is a bright, clear sky, and the overall tone is professional and powerful.

# **AIR FORCE RESERVE MISSION**

**PROVIDE  
COMBAT-READY FORCES TO  
FLY, FIGHT, AND WIN**





# AIR FORCE RESERVE VISION

RESERVE CITIZEN AIRMEN -  
AN AGILE,  
COMBAT-READY FORCE  
ANSWERING  
OUR NATION'S CALL  
...ALWAYS THERE!



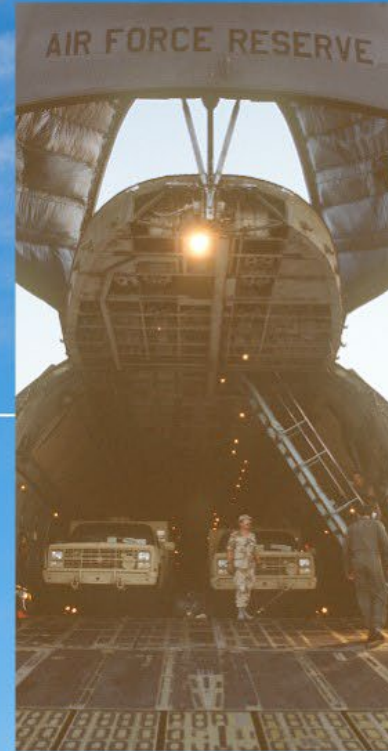
# AIR FORCE RESERVE HISTORY



1940s - 1950s



1970s



1990s



2000s - NOW



# AIR FORCE RESERVE STRATEGIC PLAN

A large parabolic radar dish is mounted on a complex mechanical structure, extending from the left side of the frame. In the foreground, a person is silhouetted against a bright sunset, holding a laptop computer. The sun is low on the horizon, creating a warm orange glow. The background shows a dark, hazy landscape under a twilight sky.

TO MEET OUR MISSION AND VISION,  
A MORE LETHAL, RESILIENT, AND  
DYNAMIC AFR IS REQUIRED TO  
COMPETE, DETER, AND WIN CONFLICTS  
IN CONTESTED ENVIRONMENTS.

THIS IS ACCOMPLISHED BY ALIGNING OUR STRATEGY WITH THOSE OF THE SECDEF, SECAF AND CSAF.



# SECDEF LINES OF EFFORT

## DEFEND THE NATION

...defeat COVID-19, prioritize China, address advanced and persistent threats, modernize the DoD, and tackle the Climate crisis

## TAKE CARE OF OUR PEOPLE

...grow talent, build resilience and readiness, and ensure accountable leadership

## SUCCEED THROUGH TEAMWORK

...join forces with our Allies and Partners, work in partnership with our Nation, build unity within the DoD



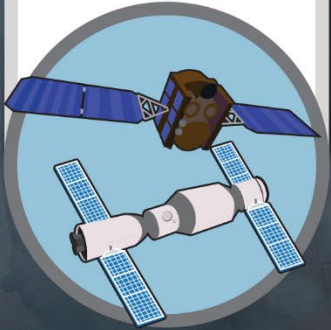


# SECRETARY OF THE AIR FORCE

## OPERATIONAL IMPERATIVES

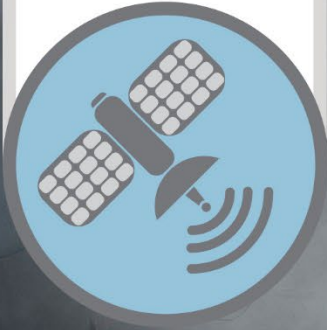
1

Resilient Space  
Order of Battle



2

ABMS / JADC2



3

Air, Ground, and  
Sea Surface Moving  
Target Engagement



4

NGAD Family  
of Systems



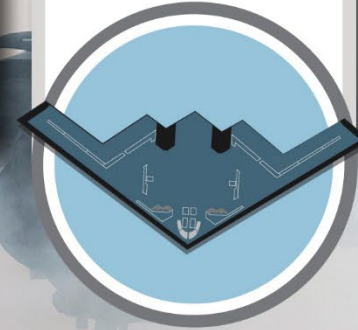
5

Resilient Forward  
Basing



6

B-21 Family  
of Systems



7

Readiness to  
Mobilize, Deploy,  
and Fight





# CSAF ACTION ORDERS

## AIRMEN

...recruit, access, educate,  
train, experience, develop  
and retain

## DESIGN

...accelerate the transitions  
from force we have to the  
force required

ACCELERATE  
CHANGE OR LOSE

## ADDRESS BUREAUCRACY

...ensure timely and consistent  
decisions in an increasingly  
competitive security environment

## COMPETITION

...accelerate understanding  
and mastery to accrue  
warfighting advantages



**PRIORITIES**

**READY NOW!**

**TRANSFORMING**  
**FOR THE**  
**FUTURE**



**Accessible and resilient warfighters supported through persistent system and process reform providing the training and resources our Airmen need**

(Current as of Aug 2022)



# ORGANIZATIONAL STRUCTURE



POTUS

SECDEF

CJCS

SECAF

CSAF



Chief of Air Force Reserve

Senior Enlisted Advisor

Command Chief

Commander - AFRC

Deputy Commander

Direct Reporting Units (DRUs)

RE - D

Numbered Air Force (NAF)

Commander's Action Group (CAG)

Director of Staff

REX

REP

4 AF

10 AF

22 AF

Command Support

Air Reserve Personnel Center (ARPC)

Force Generation Center (FGC)

Recruiting Services (RS)

REI

REG

A-Staff

Special Staff

REM

REC

A1 – Manpower, Personnel, & Services

A3 – Air, Space, & Information Operations

A5A8 – Strategic Plans, Programs, & Requirements

A9 – Analysis, Assessment, Lessons Learned, & AFS021

A2 – Intelligence, Surveillance, & Reconnaissance

A4 – Logistics, Engineering, & Force Protection

A6 – Cyberspace & Technology

HC - Chaplain

IG – Inspector General

JA – Staff Judge Advocate

FM – Financial Management

SG – Health Services

PK – Contracting

HO – Historical Services

IP – Information Protection

PA – Public Affairs

SE – Safety

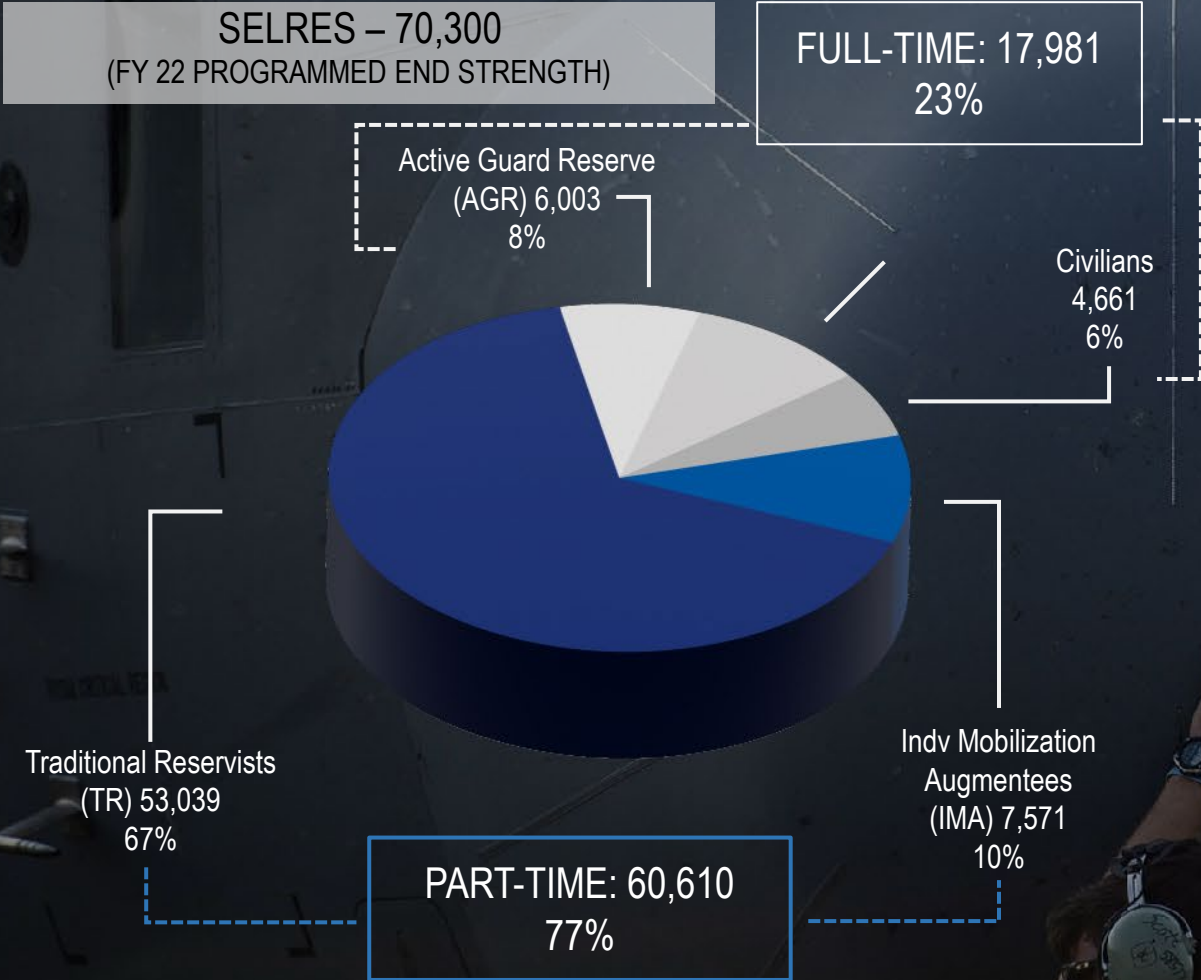
CCP – Protocol

REE



# RESERVE MANPOWER

## STATUS BREAKDOWN



## STRATEGIC RESERVE

- FYDP SELECTED RESERVE FY20 (70,300)**  
Traditional Reservist, Air Guard Reserve, Indv Mobiliz'tn Augmentee, Air Reserve Technician
- INDIVIDUAL READY RESERVE (24,710)**  
Previously served in Active or Reserve with service commitment remaining
- AD RETIRED RESERVE (525,303)**  
Receive retired pay on the basis of AD service
- AFR & ANG RETIRED RESERVE (203,483)**  
Receive/Eligible to receive retired pay on the basis of reserve service
- STANDBY RESERVE (2,049)**  
Designated as temporary hardship/disability with intent to return to Ready Reserve

**TOTAL RESERVE RESOURCES AVAILABLE = 755,545**



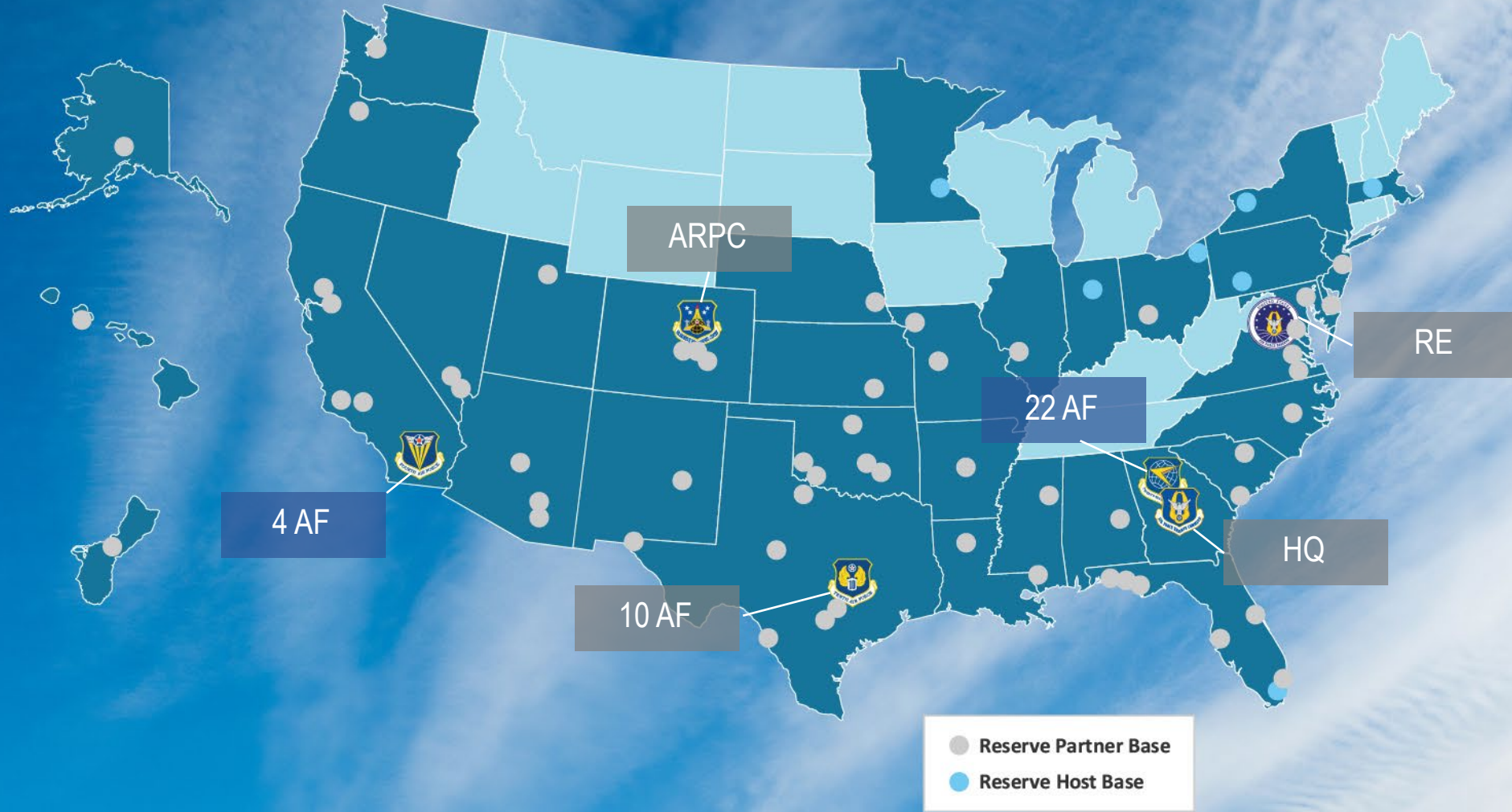
# TOTAL FORCE INTEGRATION

A group of people are silhouetted against a bright sunset sky. The sun is low on the horizon, creating a lens flare effect. The people are standing in a line, some looking towards the sun, others looking at each other. The sky is a mix of orange, yellow, and blue.

**TOTAL FORCE CONTINUUM:**  
THE AIR FORCE CHANGE AGENT CHAMPIONING  
TOTAL FORCE INITIATIVES TO LEVERAGE THE  
UNIQUE STRENGTHS OF EACH COMPONENT  
ON THE JOURNEY TO ONE AIR FORCE

**TWO THIRDS OF AIR FORCE'S TFI ASSOCIATIONS  
ARE WITH THE AIR FORCE RESERVE**





35 STATES/TERRITORIES

37 WINGS

9 HOST INSTALLATIONS

71 CLASSIC/8 ACTIVE ASSOCIATIONS

As an operational/strategic Reserve of the United States Air Force, AFRC provides Airmen and trained units available for the joint fight.

# PARTNER AND HOST BASE INSTALLATIONS

(Current as of Aug 2022)



# RESERVE CONTRIBUTIONS TO CORE FUNCTIONS

NUCLEAR DETERRENCE OPS	1,056	AGILE COMBAT SUPPORT	27,979
AIR SUPERIORITY	1,877	EDUCATION AND TRAINING	1,357
SPACE SUPERIORITY	1,442	PERSONNEL RECOVERY	1,425
CYBER SUPERIORITY	2,124	COMMAND AND CONTROL	1,050
GLOBAL PRECISION ATTACK	3,359	GLOBAL INTEGRATED ISR	3,044
RAPID GLOBAL MOBILITY	24,030	SPECIAL OPERATIONS	1,394

(Current as of May 2021)





# MISSION CAPABILITIES

## AGILE COMBAT SUPPORT

Acquisitions, Contracting  
Finance  
Logistics  
Fuels & Maintenance  
Civil Engineering & RED HORSE  
Force Support  
Law & Chaplain Corps  
Historian  
Medical, Nursing, Dental  
OSI & Security Forces  
Public Affairs  
Combat Camera  
Safety  
Test & Evaluation

## EDUCATION AND TRAINING

AF Academy Flying &  
Jump Programs  
Basic Military Training  
Flight Training: T-1, T-6,  
T-38, AT-38, F15E, F16,  
A-10, B-52, C-5, C-17,  
C-130, KC-135, KC-10,  
MQ-9, RQ-4, C-45A,  
Aeromedical Evacuation





# MISSION CAPABILITIES

## SPACE SUPERIORITY

GPS  
Joint Space Operations Cntr  
Missile Warning  
Environmental Intelligence  
and Weather  
Space Control  
Space Professional Education

## CYBERSPACE SUPERIORITY

Cyberspace C2  
Cyberspace Defense  
Cyber Protection Teams  
Extend the Net (Combat  
Communications)  
Information Network Ops

## GLOBAL INTEGRATED ISR

Acquisition Intelligence  
Airborne Crypto-Linguist  
Distributed Common Ground System  
HUMINT, SIGINT, GEOINT, MASINT,  
Targeting  
Remotely Piloted Aircraft:  
MQ-1, MQ-9, RQ-4  
Hurricane Hunters: WC-130J  
Manned ISR: U-2

## COMMAND AND CONTROL

Air & Space Operations Cntr  
AWACS: E-3





# MISSION CAPABILITIES

## AIR SUPERIORITY

F-22

## GLOBAL PRECISION ATTACK

Bomber: B-52, B-1

Close Air Support: A-10

Precision Attack: F-16, F-35

## SPECIAL OPERATIONS

AC-130U, C-145, MC-130H

Aviation Foreign Internal

Defense: C-145A,

Various HN Aircraft

Non-Standard Aviation

(NSAv): C-146A

Manned ISR: U-28A

## PERSONNEL RECOVERY

HC-130N/P/J, HH-60G, &

Guardian Angel

## NUCLEAR DETERRENCE OPS

Bomber: B-52

Air Refueling: KC-135R

KC-135R/KC-46

ICBM





# MISSION CAPABILITIES

## RAPID GLOBAL MOBILITY

Aeromedical Evacuation

Aerial Port

Aerial Firefighting: C-130H MAFFS

Aerial Spray: C-130H MASS

Air Refueling: KC-10, KC-135C,  
KC-46A

Operational Spt A/C: C-40C

Strategic Airlift: C-5, C17A

Tactical Airlift: C-130H, C-130J





# SUPPORTING GLOBAL OPERATIONS

## WORLD WIDE SUPPORT

COMBATANT COMMANDS 1,447

SERVICE SUPPORT 3,947

TOTAL WORLDWIDE SUPPORT 5,394

## MOBILIZATION & VOLUNTEERISM

MOBILIZED 1,556

VOLUNTEERS 603

TOTAL ACTIVATED DAILY 2,159



# RECENT OPERATIONS



## Cumulative AFR COVID-19 Support

4,702 Reserve Citizen Airmen

## AE Personnel Support to COVID-19 operations

421 Patients Transported

## OAR/OAW support to date

1,720 Reserve Citizen Airmen

AIR FORCE RESERVE AIRMEN REMAIN ACCESSIBLE AND RESPONSIVE TO EMERGING REQUIREMENTS



# AIR FORCE RESERVE STRENGTHS

A background image showing an Air Force Reserve Airmen in a white t-shirt and blue harness working on the fuselage of an aircraft. The Airmen is focused on his task, using a tool. The aircraft's structure is visible, and an American flag is partially visible in the background.

## LOW LIFE CYCLE COST

Significantly lower life cycle costs than Active Component counter-parts

## RETAIN AF INVESTMENT

Maximizes prior service accessions and captures costly initial training investments

## EXPERIENCE

Increased experience to the Total Force via Continuity of service from Active Component Airmen and transferrable skills and training from employment in the civilian sector

## CONNECTION TO THE COMMUNITY

Reserve Airmen are often more involved and connected to the local community as a benefit of living and working off-base, moving less frequently, and being at one duty-location longer





**QUESTIONS**

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